



# RUBEN CENTRE

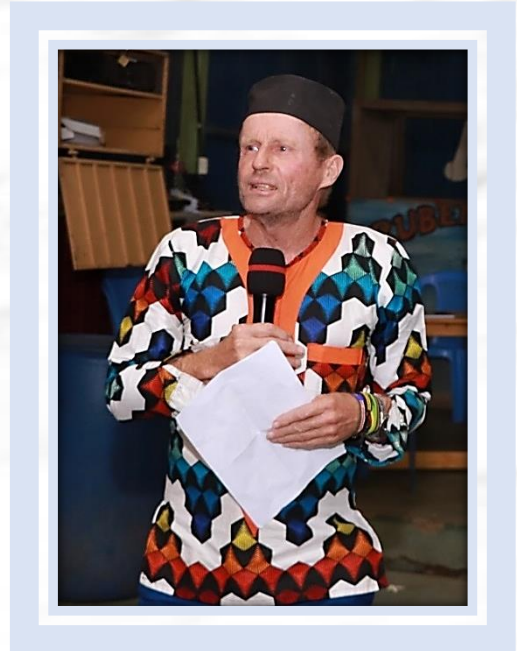
Quarter 2 Outlook

2023

## Message from the Director

Dear Partners,

*I hope this message finds you well! On behalf of Ruben Centre, I would like to express our deepest gratitude for your continued support and commitment to our mission of empowering the lives of Mukuru community members. It was a pleasure hosting most of you who visited the centre and the reassurance of continuing to partner as well as forge new partnerships. Your partnership has been instrumental in driving positive change and transforming the lives of the communities we serve. As we enter the third quarter of the year, I would like to provide you with an overview of the progress and outlook of Ruben Centre. Despite the numerous challenges faced during this period, dedicated staff and volunteers have worked tirelessly to achieve remarkable results and maintain the momentum of our projects.*



*During the second quarter, Ruben Centre lost one of its longest serving and dedicated staff Mr. Nelson Asiago ('Mandela') who served in the security department. His departure left an indelible mark in the fabric of the Centre's history majorly by the way he touched lives. At the time of his demise, Ruben Centre conducted a thorough staff audit to ensure that our team remains motivated, competent, and aligned with our mission. This exercise has enabled us to identify areas of improvement and provide targeted capacity-building opportunities for our staff members. We firmly believe that investing in our team's professional growth is crucial for the sustainable impact of our programs. While commemorating this year's day of the African Child, we took time to re-connect, re-unite and reminisce what it has been for the Ruben Centre down memory lane in a bid to re-find our true identity and self as an organization. This was so refreshing! It has rekindled a sense of belonging and re-ignited the culture and traditions of the Ruben Centre and the true charisma of Edmund Rice.*

*In terms of project implementation, we have made significant strides in various areas. Our education, health-care, socioeconomic initiatives, advocacy and organizational capacity have continued to provide essential services to the community, even amidst the challenges posed by the dwindling Kenyan economy, political unrest, and a rise in insecurity. Despite these obstacles, our dedicated team has remained steadfast in delivering quality support and interventions to those in need within Mukuru. The implementation of the Competency-Based Curriculum (CBC) has presented its own set of challenges, particularly for our AEF Ruben Primary school. The transition to CBC has required additional resources, training, and infrastructure, putting pressure on our school's capacity. However, we remain committed*

*to providing a quality education to our students, and we are actively seeking partnerships and resources to address the demands of CBC implementation.*

*The current situation of displaced persons after the demolition of properties in Mukuru kwa Njenga last year, have continued to have a profound impact on the community. The uncertainty surrounding land tenure and the lack of clarity on the proposed relocation of residents to pave way for the implementation of the affordable housing by the government have created a sense of instability and insecurity among the residents. We are closely monitoring the situation and exploring ways to provide assistance and support to those affected through stakeholder and community engagement forums and conducting a conflict analysis. I also recently introduced "The Ruben Welfare Fund" to provide immediate support to the very vulnerable to respond to life threatening needs of the very vulnerable. In line with the land tenure, I am pleased to inform you that The Ruben Centre through the AEF primary school is in the process of being awarded the title deed for the land where the centre sits on. How refreshing! After thirteen years of tireless efforts I am glad that this has paid off.*

*While we acknowledge the challenges we face, we also celebrate the achievements and milestones reached during the quarter. With Great delight, I am thrilled to share with you good tidings! Ruben Centre is the winner of this year's annual challenge "innovation Fund"! For the Urban Circular Garden. The innovation Fund is an annual corporate intrapreneurship competition program by the German Development Agency, Gesellschaft für Internationale Zusammenarbeit GmbH (GIZ) which awards best proposals each year. Ruben Centre intends to offer capacity building to various vulnerable groups to gain skills and help them set up this sustainable and affordable solution that utilizes minimal water and waste or scrap materials to enhance IGAs in the community and beyond.*

*Our programs have continued to make a positive impact on the lives of individuals and communities, thanks to your unwavering support. Together, we have empowered families, enhanced healthcare access, and promoted education, ultimately contributing to the holistic development of the Mukuru community. Looking ahead, we anticipate further challenges but remain resilient and determined to overcome them. We will continue to seek innovative solutions, forge strategic partnerships, and advocate for the needs of our community. With your continued support, we are confident in our ability to navigate these challenges and make a lasting difference.*

*In conclusion, I want to express my sincere appreciation for your continued support and belief in our work. Together, we have achieved significant milestones and made a positive impact on the lives of many. Your partnership remains vital as we navigate the complexities of the current environment and work towards a brighter future for the community of Mukuru.*

*With deep gratitude,*

***Frauk O'shea***

***Director***

***Ruben Centre***

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*"Company culture is not just about perks and parties; it's the invisible force that drives our passion, unites our purpose, and transforms a collective vision into reality." - **Simon Sinek***

## SECTION A: INTRODUCTION

During the second quarter (April to June) period, Ruben Centre, a Charitable Trust in Kenya, continued to dedicate itself to improving the lives of vulnerable populations in Nairobi's Mukuru Slum. The Centre remained focussed on its mission of providing a holistic care and support to individuals and families living in extreme poverty in the Mukuru settlement in Nairobi's industrial area. In a bid to remain true to the commitment made in 2020 in the 5 year Ruben Centre strategic plan, the organization endeavoured to remain committed to its implementation of the 2023 strategies. This encompassed; fundraising, capacity building for staff, program expansion, partnership building, management of resources and timelines, risk assessment, and the 2023 financial plan and budget. This report gives an overview of the 2nd quarter of 2023 and a detailed implementation plan for the remainder of the year. It highlights key achievements and challenges, beginning with key governance developments and the overall Centre's progress thus far. The report also demonstrates how the Ruben Centre has continued to enhance its financial management programs development. The report also demonstrates the action that the Centre's leadership team has taken to strengthen its systems and operations to ensure that its projects and initiatives remain beneficial to all the stakeholders.

### 1. Preamble

At the start of the second quarter, GIZ experts initiated the Ruben Centre Staff Audit of 2023 and came up with various recommendations to bridge the gaps in the Ruben Centre's human resources. Some of the key recommendations included:

- *The need to re-introduce the position of a General Manager with a finance background to run the day to day operations at Ruben Centre and assist the Director to perform his duties.*
- *The need to employ a Monitoring Evaluation Research and Learning Expert to ease the work load currently facing the programs manager*
- *The need to come up with a new Ruben Centre Organogram and reporting structure that will address the current needs of the organization from the community all the way up to the Governing body.*

### 2. The Half Year Journey

Last quarter, the Ruben Centre Promised to conduct the most awaited staff audit in a bid to improve its human resources capacity. Among the key high level focus at that time; was to establish a strong and proactive governance structure as well as sort out the reporting structure of the centre, all the way up to the board of trustees and beyond. The Director steered this process with the help of the leadership team as well as with the invaluable help of key partners like ERFA, GIZ and GDI. The newly reconstituted board will be meeting on the 5<sup>th</sup> of August 2023, for the swearing in of the new members and there after deliberate on the recruitment of the Ruben Centre General manager as well as the position of the M&E officer. This will be geared to strengthen the leadership team to relieve the director, the finance manager and the programs manager the extra roles and duties they are handling. This is intended to enhance effectiveness and efficiency of managing RC finances and project activities.

### 3. Strategic Objective 5 Organisation Capacity

#### Leadership and Governance

Under the leadership of Br. Tom Kearney (Chairman – **Christian Brothers Ruben Centre Trust (CBRCT)**), Br Simon Odongo (finance expert) and Br. Frank O’shea (Secretary to the Board), the Board has already been fully reconstituted and ready to formally meet in August, in order to clearly present the vision for the governance of Ruben Centre, the responsibilities of the Trustees, and the terms of office holders. This will be reported to the Christian Brothers Mother Trust to take the necessary legal steps.

#### The Governance tasks for Ruben Centre Trustees. .

- ❖ Deliberate on the recruitment of General Manager
- ❖ Deliberate on the recruitment of M&E officer
- ❖ Revise the Board Constitution and deposit it with the Registrar at the Ministry of Lands
- ❖ Decide on the revamped Organogram ( see below )

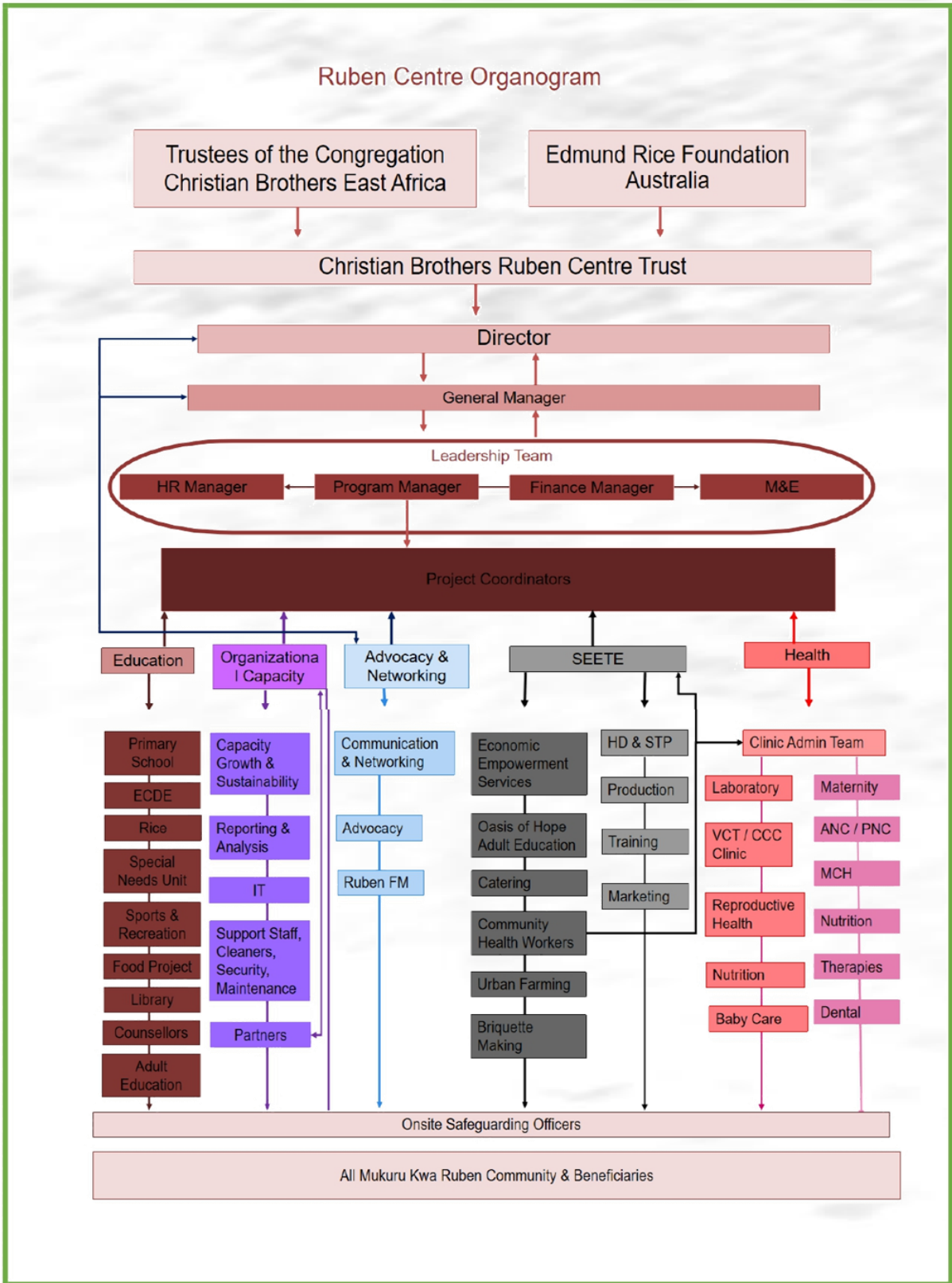


Figure 1: Ruben Centre Proposed Organogram



## SECTION B: QUARTER 2 REPORTS

### Strategic Objective 1 - Education

Existing to respond to the rising challenges of the *African child in a digital environment*, ( Day of African Child June 6<sup>th</sup> theme 2023 ) and the various violations on their rights, Ruben Centre exists to ensure that these future leaders enjoy their rights and determine their future in a more constructive way. Some of the key highlights during the quarter included the following:

#### Primary and JSS Education

Primary and Junior Secondary School (JSS) through The AEF Ruben Primary continued to offer education to over 3,300 learners. Even though this number is still high, RC has given hope to many learners despite the strain on the educational infrastructure and resources. During the 2<sup>nd</sup> quarter the school was faced by the shocking proposition by the Ministry of Education to admit an extra 256 learners of the JSS domiciled in the recently registered Maendeleo Secondary School. This proposition was based on the fact that there is no other JSS facility in the area and the 256 learners' needs would not be better met in an advanced level secondary school, whose focus and needs are different. This latest development has put the school administration and Board of Management (BOM) with delicate decision challenges since the current human and physical resources are over stretched with overcrowding witnessed in numerous classes. (This proposition hopefully never to happen.)

The commemoration of the Day of the African Child during the 2<sup>nd</sup> quarter saw Ruben Centre conduct a mini survey in line with this year's theme being *the African child in a digital environment*. The findings revealed that there most learners were exposed to Grooming, Bullying, human Trafficking and harmful images of pornography (name issues including pornography at an early age due to uncensored content that they access at home and in the community. The various speakers and the school administration emphasized to parents and children present on the need to safeguard children at home and in the community. Partnership with Team PanKaj has helped immensely by subsidizing the feeding program to see all learners afford a meal at Ksh. 3.00 per day. This has seen more than 65% finding this fee affordable with the donor absorbing the others who couldn't pay. The retention of learners was reached. This has continued to ensure the retention of the learners while gaining traction on the future sustainability of the school feeding program.



Figure 2: Financial & Career Mentorship Session



Figure 3: Senator Gloria Orwoba restoring hope to teenage girls

Ruben Centre also achieved significant milestones through the RISE program, in collaboration with various institutions and partners. The World Environment Day celebration highlighted the importance of environmental conservation and community collaboration. Four thirty five (435) class eight students got early financial management training and career mentorship from Standard Chartered Bank staff, who also donated different books for the school library. This visit also saw various vulnerable and needy students receiving

scholarship support from individual Standard Chartered bank employees. On Madaraka Day (commemoration of Kenya's self-governance), the outstanding performance of the Ruben Centre Orchestra and gymnastics at the national celebrations in front of the Nairobi County Governor and Senator as well as thousands of Nairobi residents, showcased the students' talents and commitment to excellence. True education should be nurturing talents!

This quarter saw the orchestra put up a stellar performance at the regional music competition becoming runner up and selected to proceed for the National finals in a bid to defend their title. Senator Gloria Orwoba's visit and distribution of sanitary pads addressed "period poverty" which denies young girls the opportunity to access education. This collaboration aligns with Ruben Centre's mission to empower girls and women to access education and lifelong learning to create positive social change and promote holistic development in Kenya's informal settlements.

### Special Needs Education

The Kurt Fernley Special needs education unit continued to offer hope to the learners with disabilities in Mukuru. The period saw an increase to 48 learners at the unit (two new admissions), with another 39 cumulatively transitioned into mainstream education in the AEF Ruben primary school with 9 learners with disabilities joining the vocational training unit (HDSTP). An extra three learners were linked to a primary school in Makueni with special and integrated approaches to cater for learners with hearing impairments. The parents and care givers at the unit were also offered capacity building through psychosocial and economic empowerment interventions. Testimony to this is the initiative by parents of children with disabilities to establish their own table banking scheme to help overcome stigma, while helping with meaningful livelihoods initiatives

### Strategic Objective 2 Health

Ruben Centre's Health Department has achieved remarkable milestones in the second quarter of 2023, positively impacting the lives of the community. Over 4,200 individuals received vital general consultation services, while more than 5,500 children under the age of 5 benefited from crucial health services, including immunization, nutrition support, breastfeeding, and growth monitoring.



*Figure 4: C.O. Hon. Zipporah Mwangi Commemorating 5th Anniversary of the Maternity with other dignitaries*

A triumphant milestone was reached on the 26th June as Ruben Health Centre Maternity celebrated its 5th Anniversary, graced by esteemed county government officials led by the chief officer of business opportunities, Hon. Zipporah Mwangi. Her remarkable journey from being the the head of the Ruben Health Centre to Acting Director of Ruben Centre to now, is a true inspiration to many people.

Since its inception, the birthing unit has delivered 5,240 bundles of joy, ensuring the safe arrival of 5,303 precious babies, with only 9 neonatal and 1 maternal loss – a testament to Ruben Centre's unwavering dedication to maternal and child health. We stand proud of our accomplishments, and with continued support, we strive to further expand our impact and reach new heights in serving the community's healthcare needs and creating a healthier and brighter future for all.

In pursuit of excellence, the health centre underwent a successful facility assessment by the National Hospital Insurance Fund (NHIF) quality assurance officers, inching closer to NHIF accreditation and approval for capitation. The ongoing process of obtaining Lab ISO 15189:2012 certification sets Ruben Centre above other health facilities within the Embakasi sub-county. It is hoped that our investment in our laboratory will ultimately be income generating for the Health Centre. Our partnership with Good Vision organization over the quarter, led to two free eye clinics, benefiting 328 clients with essential eye care services. Additionally, Ruben Centre initiated the Saturday outpatient services in June. This initiative to an expanded 6 day service - is slowly growing in demand which has seen the provision of care and treatment to 136 patients' cumulatively every Saturday.

During the second quarter, the Health Centre encountered the challenge of drug loss, which was swiftly identified by our vigilant management team. We immediately utilized our project risk framework to address this issue effectively and implemented measures to mitigate any further losses. To ensure the utmost integrity and efficiency in our pharmaceutical and laboratory commodity management, we embarked on a comprehensive system strengthening initiative. Through these efforts, we successfully separated the pharmaceutical and lab stores, established a monthly stock take of commodities, and upgraded our HMIS system to optimize stock management. It is now hoped that these improvements will put an end to drug theft. This proactive approach has resulted in a smooth and seamless workflow both at the pharmacy and the lab, enhancing overall operations.



Figure 7: The # Tag!



Figure 6: Fred Ochieng - Employee of the Year 2023 - RC



Figure 10: The Grand March



Figure 9: Best Dressed - 2023



Figure 11: Standing with African Children



Figure 13: The Address. Doing his best to be African!



Figure 5: The Fun



Figure 8: Fare Thee Well 'Mandela'



Figure 14: All African



Figure 15: Africa is our Business

### Strategic Objective 3 – Socio Economic Empowerment

Amidst numerous challenges in the community, Ruben Centre's SEETE project continues to be a beacon of hope for vulnerable children, parents, women, and youth. The current economic slowdown and demolitions in Mukuru kwa Njenga have left many households in dire need. In response, our Welfare Kitty swiftly provides life-saving support to positively identified households through our dedicated Community Health Volunteers (CHVs). Despite these adversities, our impact remains remarkable, helped by the Director's initiative to establish a Welfare Fund, thanks to donations from his friends and family.

During Quarter 2, we empowered 16 junior secondary students with stationary and have plans to assist 45 more in the coming quarter. We provided uniforms to 32 pupils, including 13 fire accident victims, offering them a **fresh start. Thanks to the tireless efforts of our two social** workers and 13 community Health volunteers, several training sessions on coping skills, parenting, and safeguarding reached 90 parents, while 60 women honed financial literacy for better money management in preparation for the establishment of their income generating activities.

Notably, 12 households have improved economically through our women empowerment program, and 2 VSLA groups started savings activities for a brighter future. Moreover, 12 students now excel in vocational skills, and 67 youths gained valuable knowledge in financial literacy and career development. In summary then, Ruben Centre's SEETE project is, creating lasting impact in the lives of those we serve. The support of our valued partners fuels this transformative work, empowering Mukuru community for a better tomorrow.

### Human Development and Skills Training Program (HDSTP)

In just the second quarter, Ruben Centre's HDSTP has achieved remarkable progress and positively impacted the lives of countless young individuals. With unwavering dedication, we provided vocational training to 116 students across various courses, igniting hope and empowerment. Tailoring, dress making, beauty, hairdressing, and weaving courses have equipped these students with invaluable skills for a brighter future. Our success stories don't end there! William Kitheka, a former graduate, has returned to mentor and guide current students, exemplifying the spirit of giving back. Moreover, our collaboration with Ashnil group of hotels resulted in delivering 300 'Kikois' wraps, while Sun world Safaris added another 250 orders, generating significant income for our weaving unit.

As we focus on transforming lives, 10 young mothers and youths are being sponsored by Eka Hotel and Amrit Sponsorship Foundation, providing a lifeline to those from needy families. This impactful work is possible because of our generous donors like ERFA, 500 Supporters and many more! Our income report speaks volumes, with cash sales, showroom earnings, and orders from esteemed partners contributing to a turnover of KES. 605, 250.00 (USD. 4,265.00) within the quarter alone. This was an increase from KES. 476,140.00 (USD. 3,355.00). This was a major boost towards realizing our sustainable growth. Ruben Centre's HDSTP is driving real change, breaking the cycle of limited opportunities and empowering youths economically. Your support fuels this transformative journey. Together, we can

continue to uplift lives and create a brighter tomorrow for these talented individuals. Join us in this mission to make a profound difference in our community. Let's build a future where dreams become reality!

### Urban Farming & Other activities

#### Breaking News!

#### Ruben Centre's Urban Farming Initiative Wins GIZ Innovation Fund Global Competition!

We are thrilled to announce that Ruben Centre's Urban Farming team has emerged victorious in this year's GIZ Innovation Fund competition, set within the UN Development Goals 1 and 2 – *No Poverty and Zero Hunger*.

Our innovative proposal to empower talented youths with urban farming skills has been recognized, paving the way for them to establish farms (small) in the community and beyond, using our vital technology and creating thriving start-ups in livestock and crop production.<sup>1</sup>

We extend our heartfelt appreciation to Buddhist Global Relief (BGR) for their generous support for the 'Agro-nutrition' Project (Scale-Up) 2023-2024. This support will allow Ruben Centre to scale up training for vulnerable groups in crop production and respond to nutrition challenges in the school.

With the help of The Buddhist Global Relief (BGR), Edmund Rice Foundation Australia (E ERFA), and other partners' grants over the years, the demo farm at Ruben Centre has flourished and now will start bearing fruits beyond the walls of Ruben Centre. Thanks to the GIZ Innovation Fund, we will now be able to extend our impact, setting up start-ups in Mukuru community and reaching out to refugee and host communities in Kakuma and Kalobeyei. This tremendous achievement wouldn't have been possible without the unwavering support of these donors and partners. Together, we are transforming lives, helping to reduce poverty, and eradicating hunger, one urban farm at a time. Join us in celebrating this remarkable progress as we sow the seeds of a sustainable and prosperous future.

### Strategic Objective 4 - Advocacy & Networking

"Empowering Children for Safeguarding": Ruben Centre's Advocacy Department is breaking barriers and fostering change in Mukuru's informal settlements. Through sensitization sessions, children aged 13 to 19 are taught to identify risk factors and red flags of potential abuse, building a culture of self-safeguarding. Lawrence's story (featured below), a beacon of hope, inspired the program's focus on protecting vulnerable youth from perpetrators who lure them with video games. But challenges persist. Lack of reporting and compromised local administration hinder justice for victims. Ruben Centre adopts a multi-layered approach, engaging parents, community leaders, and schools to enhance child safety.

The advocacy department also conducted a conflict analysis in Mukuru and key preliminary findings revealed the following:

1. Weak Governance systems and structures, including inadequate cooperation from local authorities such as MPs, MCAs, and village elders.

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<sup>1</sup> <https://www.youtube.com/watch?v=2L0-b2enRVc>

2. The use of violence as a dispute resolution mechanism further exacerbates the situation, involving police officers, youth leaders, and gang leaders.
3. Land tenure insecurity is another pressing issue involving various stakeholders, including ministry officials and landowners.
4. The competition over scarce resources and opportunities adds to the complexity, involving local leaders and administrators.
5. Gender-based violence, particularly violence against women and girls, involving youth leaders, chiefs, and husbands. Addressing these challenges is essential to ensure a safer and more supportive environment for the community.

Ruben Centre Advocacy department through its 'Amani ni Sisi' Peace project with the support of GIZ is focused on addressing these issues. In addition to these initiatives, the Ruben FM continues to annoy corrupt local officials by calling them out, and it has been busy tailoring feature stories around current social issues. Sexual / gender based violence continues to plague the Mukuru kwa Njenga slum which encountered demolitions to pave way for infrastructure development in the area. As the Advocacy Department expands its reach, it collaborates with the gender desk at Ruben Police post, sharing vital information on potential abusers. By sensitizing the community and identifying hotspots, Ruben Centre strives to create a safe haven for all children. Together, we're empowering children to protect themselves, breaking the cycle of abuse, and building a brighter future."

## Feature Story: Hope for the African Child!

"From Mukuru Slums to St. Andrew's School, Turi, Lawrence Mutua's inspiring journey is a beacon of hope for The African Child! Despite facing the challenges of child labour by collecting scrap metal in the Mukuru slum, Lawrence's determination and the support of Ruben Centre's SEETE Project changed his life trajectory. Over a decade ago, Ruben Centre recognized the pressing issue of child labour and established the child labour department, now evolved into SEETE (Socio Economic Empowerment through Education) project, and the advocacy project advocating for child safeguarding to address this social challenge holistically.



Figure 16: Lawrence's Farewell speech at Turi

Through an integrated approach to development, Ruben Centre provides vulnerable children with access to education, including uniforms, scholastic materials, and scholarships. At the same time, it also empowers parents through psychosocial and economic initiatives, breaking the cycle of poverty. Lawrence's story is a testament to the impact of these initiatives, rescuing him from child labour that almost denied him the chance to access education and granting him the opportunity for a brighter future.

The Ruben Centre's strategic objectives of promoting education and socio-economic empowerment have borne fruit in Lawrence's life. With his dedication and hard work, Lawrence did not just stop at the Prestigious St. Andrew's School, Turi, but showed

exemplary performance and worth to be awarded another Beacon Scholarship that will see him travel to Canada to pursue his Bachelor degree. Lawrence's success serves as a powerful message to other young people, encouraging them to embrace hope, strive for their dreams, and create a better life for themselves and their families.

Lawrence's journey, from the heart of Mukuru Slums to the world of higher education, highlights the transformative potential of education and empowerment. Ruben Centre's dedication to uplifting vulnerable children and families continues to bring hope and change to the lives of many, illustrating the far-reaching impact of their integrated development approach. The Ruben Centre remains committed to fostering hope and breaking barriers, ensuring that more African children can rise above adversity and reach for a brighter future.”<sup>2</sup>

## Finance

Ruben Centre still remains committed to ensuring that it steers the year financially afloat. Below is a financial summary of the second quarter.

### Ruben Centre Quarter 2 Financial Summary

	Jan 23	Feb 23	Mar 23	Apr 23	May 23	Jun 23	TOTAL
<b>Income</b>							
Gifts & Donations	0.00	0.00	0.00	0.00	448,092.00	42,000.00	490,092.00
Grants	9,570,370.86	2,671,112.20	7,317,143.00	9,122,096.55	23,806,025.39	4,542,661.62	57,029,409.62
Local / Internal Income	1,905,350.00	1,168,008.00	1,761,305.12	1,270,688.00	2,730,852.64	1,071,099.60	9,907,303.36
<b>TOTAL INCOME</b>	<b>11,475,720.86</b>	<b>3,839,120.20</b>	<b>9,078,448.12</b>	<b>10,392,784.55</b>	<b>26,984,970.03</b>	<b>5,655,761.22</b>	<b>67,426,804.98</b>
<b>Expense</b>							
Direct Project Costs	942,845.00	2,975,853.00	4,724,405.00	3,530,812.00	4,573,286.58	4,100,053.00	20,847,254.58
Overheads	312,252.28	1,675,283.31	2,587,373.85	1,008,559.81	1,219,014.90	1,997,486.90	8,799,971.05
Personnel Costs	4,024,506.21	4,258,861.11	4,553,155.26	4,833,388.67	4,542,287.53	4,608,555.79	26,820,754.57
<b>TOTAL EXPENSE</b>	<b>5,279,603.49</b>	<b>8,909,997.42</b>	<b>11,864,934.11</b>	<b>9,372,760.48</b>	<b>10,334,589.01</b>	<b>10,706,095.69</b>	<b>56,467,980.20</b>
<b>PROFIT FOR THE YEAR</b>	<b>6,196,117.37</b>	<b>5,070,877.22</b>	<b>-2,786,485.99</b>	<b>1,020,024.07</b>	<b>16,650,381.02</b>	<b>-5,050,334.47</b>	<b>10,958,824.78</b>

Table 1: Six Months Income - Expense Statement

<sup>2</sup> <https://fb.watch/IUKHUKK3-/>



## Ruben Centre Half Year Profit & Loss Statements

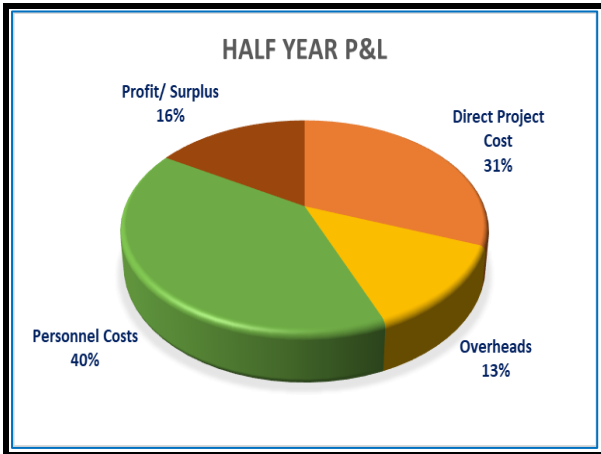


Figure 17: Detailed P&L

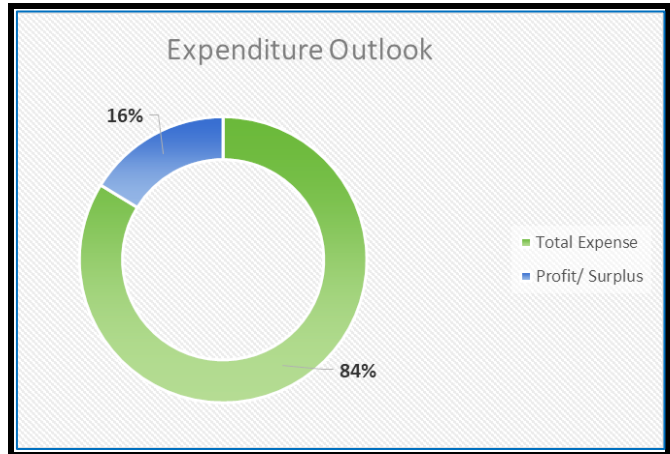


Figure 18 Expenditure Outlook

## Income Statements

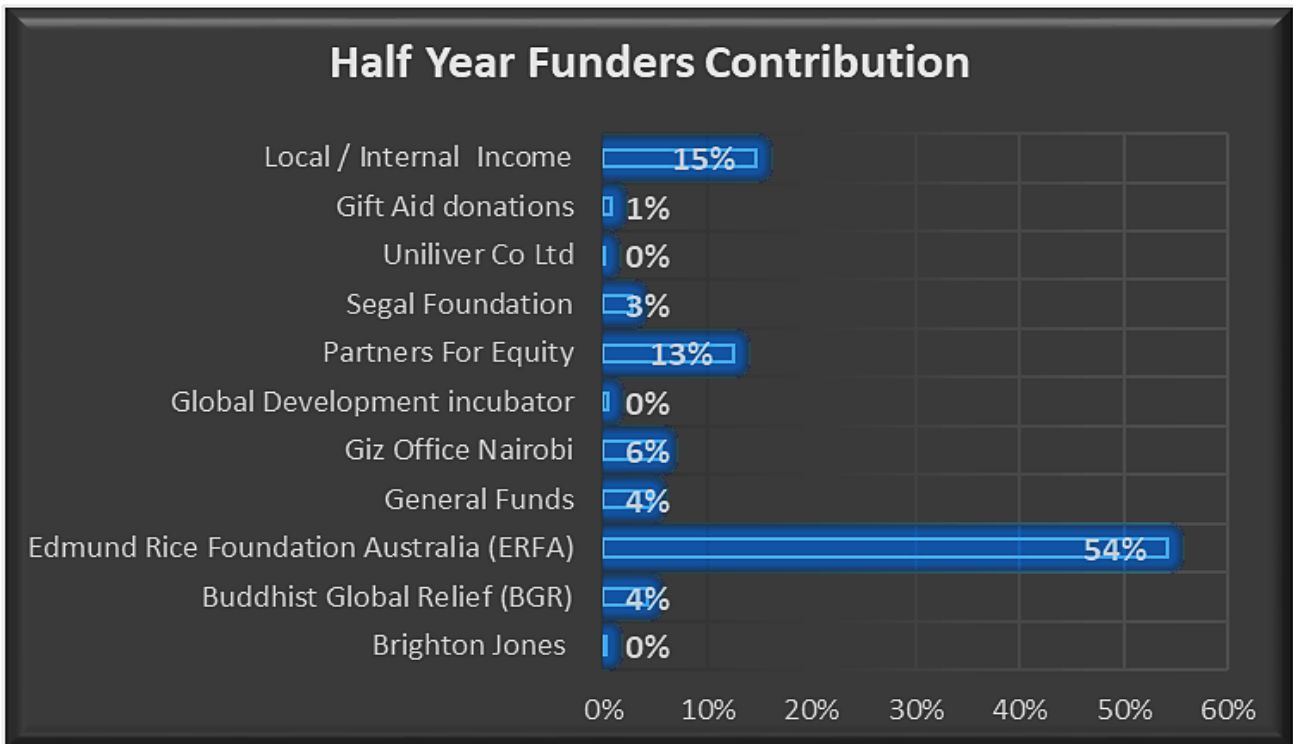


Figure 19: Six Months Income Statement

## Ruben Centre 2023 Financial Projection

	ACTUAL		BUDGET FORECASTING		
	Jan-June 2023	Qtr3	Qtr4	TOTAL	%
<b>Income</b>					
<b>Grants</b>		19,955,161.04	21,608,125.98	98,592,696.64	82%
	57,029,409.62				
<b>Local / Internal Income</b>		5,500,000.00	6,000,000.00	21,407,303.36	18%
	9,907,303.36				
<b>Donation</b>					
	490,092.00				
<b>Total Income</b>	<b>67,426,804.98</b>	<b>25,455,161.04</b>	<b>27,608,125.98</b>	<b>120,000,000.00</b>	<b>100%</b>
<b>Expense</b>					
<b>Direct Project Cost</b>		17,817,705.39	12,636,136.93	51,301,096.90	43%
	20,847,254.58				
<b>Overheads</b>		4,051,821.83	4,051,821.83	16,903,614.71	14%
	8,799,971.05				
<b>Personnel Costs</b>		12,487,266.91	12,487,266.91	51,795,288.39	43%
	26,820,754.57				
<b>Total Expense/Projection</b>	<b>56,467,980.20</b>	<b>34,356,794.13</b>	<b>29,175,225.67</b>	<b>120,000,000.00</b>	<b>100%</b>
<b>Profit for the Year</b>	<b><u>10,958,824.78</u></b>	<b><u>(8,901,633.09)</u></b>	<b><u>(1,567,099.69)</u></b>		<b>0%</b>

Figure 20: Budget Forecast

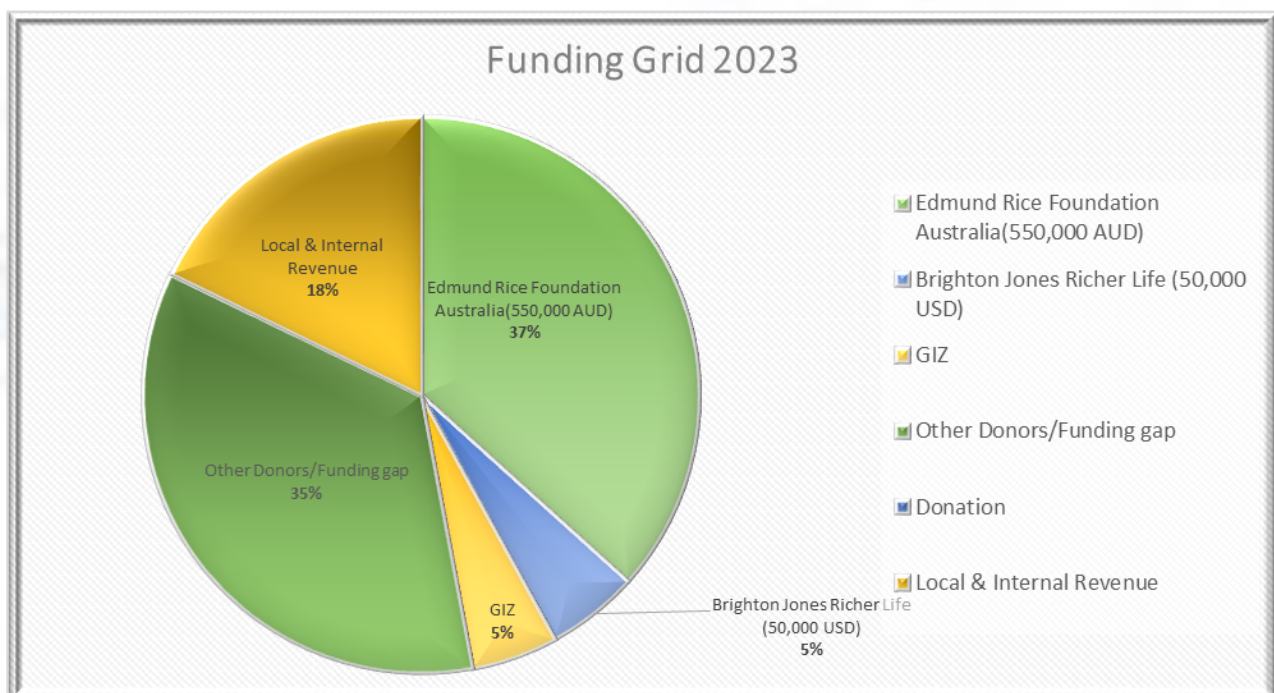
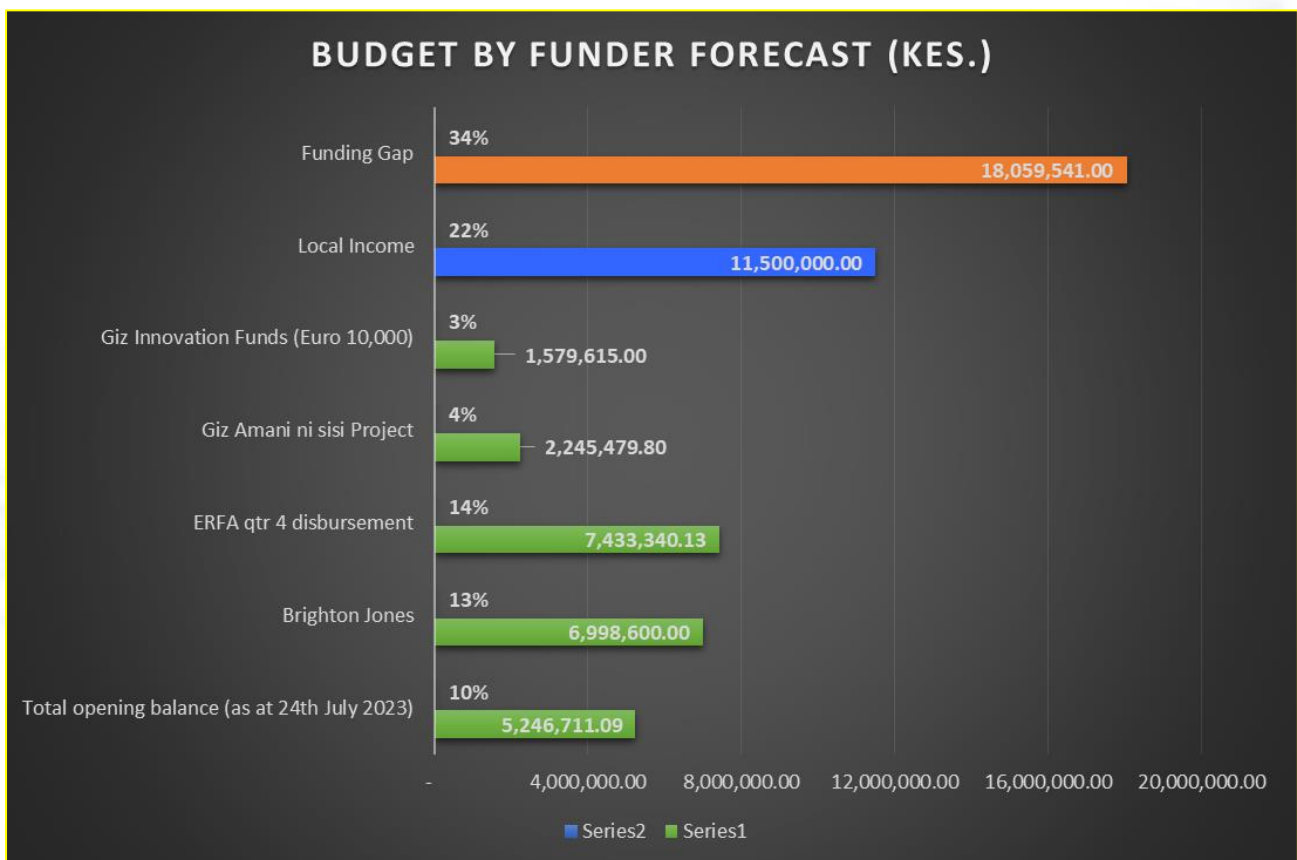


Figure 21: Funding Grid

<b>BUDGET BY FUNDER FORECAST</b>	
Total Opening balance/ Bank Statements (as at 24th July 2023)	5,246,711.09
Brighton Jones	6,998,600.00
ERFA Qt. 4 disbursement	7,433,340.13
Giz 'Amani ni sisi' Project	2,245,479.80
Giz Innovation Funds (Euro 10,000)	1,579,615.00
Local Income	11,500,000.00
Funding Gap	18,059,541.00
<b>Total Budget Forecast</b>	<b>53,063,287.02</b>



## CONCLUSION:

The second quarter of 2023, has seen Ruben Centre make significant strides in its mission to uplift vulnerable populations in Nairobi's Mukuru Slum, thanks to the unwavering support of our esteemed donors and partners.

Through our comprehensive and integrated approach, we have touched the lives of thousands of children, parents, women, and youth, providing access to quality education, healthcare, and valuable life skills. Our impact is evident in the success stories of students like Lawrence Mutua, whose journey from Mukuru Slums to a prestigious school in Turi, and now pursuing higher education in Canada, is a testament to the transformative power of education and empowerment.

The second quarter saw us overcome challenges, enhance our financial management programs, and strengthen our governance structures. Our commitment to transparency and accountability ensures that every donation and partnership is utilized effectively to create lasting change in the community. As we move forward, Ruben Centre remains dedicated to our vision of building a brighter future for vulnerable populations. We invite donors and partners to join us on this inspiring journey, where together, we can break barriers, empower more lives, and continue making a profound difference in Mukuru's informal settlements. Your support is the key to unlocking limitless potential and hope for The African Child. Together, let's create a future where dreams become reality!



A PRESENT, COMPASSIONATE AND LIBERATING PARTNER

